

# **Draft Al Assurance Plan**

June 2024

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Automation and Service Optimisation Branch

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# **Purpose**

The agency needs to engage responsibly, ethically, and safely with AI to innovate and modernise government services so people can get on with their lives.

In 2024, the agency's AI strategy was approved by the Executive Committee. The strategy states that all initiatives using AI will develop an AI Assurance Plan to ensure they are appropriately managed.

This document is to be used as a template for an assurance plan. This document is to be used by initiatives from discovery, to implementation, to on-going support and assurance. If a section does not yet apply to an initiative (e.g. it is only in discovery), **do not delete it** – provide justification as to why it doesn't yet apply.

# **Background**

This document brings key considerations from the agencies AI strategy and the Digital Transformation Agencies Draft Commonwealth AI Assurance Framework into one tool that is to be used to ensure that AI is engaged with in accordance to Whole of Government guidelines and that the agency is engaging responsibly, ethically, and safely with AI.

At a time when public trust in the Australian Government is decreasing, the ethical use and protection of personal data when it comes to AI will be pivotal.

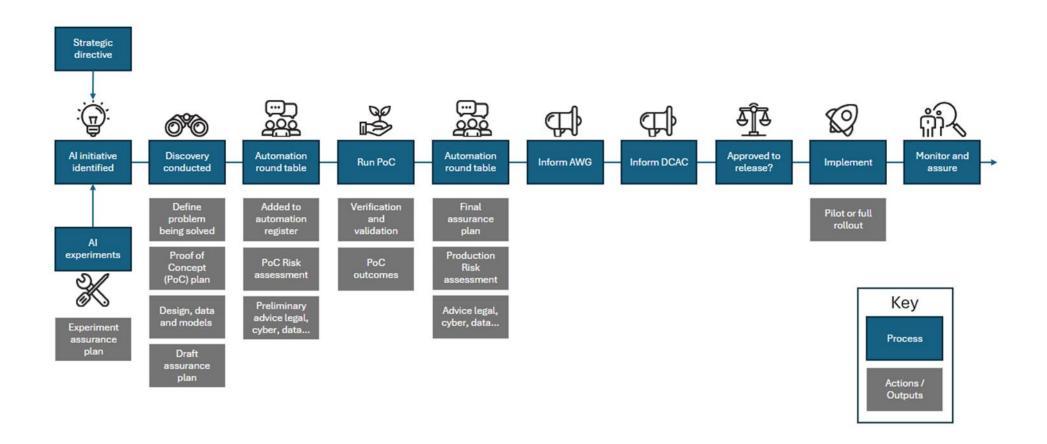
Our responsibility is to make the most of government investments in our capability in a way that maximises the benefit to our customers through proactive, informed and carefully considered action. For this reason, Services Australia has an imperative to engage with AI now.

This assurance plan is part of the agency's Automation governance and assurance framework, which includes the consideration of AI uses cases. It should be used by projects/initiatives that are using AI as part of their solution, and should be used to assist and complement the existing agency governance and assurance processes.

The use of this assurance plan does not remove the need for a project/initiative owner to engage with corporate governance requirements, project management processes, risk management responsibilities processes, change management processes, and the Chief Information and Digital Officer's architectural, design, cyber security, procurement, and release management processes. It should not be considered, or used in isolation of these other project/initiative owner responsibilities.

The Commonwealth AI Assurance Framework is the bases for the questions that are required to be answered in this assurance plan. The purpose of Commonwealth AI Assurance Framework is to guide Australian government agencies through impact assessment of AI use cases against Australia's AI Ethics Principles. It is intended to complement and strengthen – not duplicate – existing frameworks, legislation and practices that touch on government's use of AI. It should be read and applied alongside the Policy for the responsible use of AI in government and existing frameworks and laws to ensure agencies are meeting all their current obligations.

### **High-level AI Governance process**



# 1. Basic information

# 1.1 Al use case profile

Complete the information below.

Name of Al use case	Use of the Vervoe bespoke online skills assessment tool in Recruitment
Reference number	
Lead agency	Services Australia
Assessment contact officer	Section 22
Executive sponsor	Name: Ben Bolt Email: Section 22

In plain language, briefly explain how you are using or intend to use AI. 200 words or less.

#### Al use case description

The Vervoe bespoke\* online skills assessment tool (Vervoe tool) is one of multiple assessment methods used in large scale recruitment processes (which attract 5,000-10,000 applications) to quickly and consistently assess and score candidate responses against the capabilities of the advertised role.

Using a mix of binary and non-binary assessment questions designed and approved by a diverse group of Services Australia representatives (the representatives) and real-life candidate responses to the assessment questions, the Vervoe tool is taught what a poor, good and excellent response looks like. This process is referred to as optimisation and is done by the representatives.

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\*Bespoke refers to Services Australia having total design of the product. Elements of AI have been turned off. For example, assessing how quickly a candidate responds to an assessment question.

Briefly explain what type of AI technology you are using or intend to use. 100 words or less.

#### Type of AI technology

The Vervoe tool uses supervised learning (a type of machine learning model), designed to replicate human assessment grading.

# 1.2 Lifecycle stage

These stages can take place in an iterative manner and are not necessarily sequential. They are adapted from the OECD's definition of the AI system lifecycle. Refer to Guidance for further information. Select only one.

Which of the following lifecycle stages best describes the current stage of your Al use case?		
Early experimentation Note: Assessment not required.		
Design, data and models		
Verification & validation		
Deployment		
Operation and monitoring	$\boxtimes$	
Retirement		

## 1.3 Review date

Assessments must be reviewed when use cases either move to a different stage of their lifecycle or significant changes occur to the scope, function or operational context of the use case. Consult the guidance and, if in doubt, consult the DTA.

#### What is the next date/milestone that will trigger the next review of the AI use case?

Following the completion of any recruitment process where the Vervoe tool is used, National Recruitment review lessons learned and incorporate relevant findings in future processes.

## 1.4 Assessment review history

Track the review history for this assessment in the table below. Include brief summaries of changes arising from reviews (50 words or less).

Summary of changes arising from review	Review date
<ol> <li>Evolution of questions being asked. For example on one occasion we asked candidates to research and return responses from a Services Australia internet page. While the assessment was live, the website was updated resulting in candidates unable to find and return the expected response.</li> </ol>	2023-24 Entry Level Service Delivery Pipeline Pilot
Lesson learned from this experience was to not direct candidates to live websites.	

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August 2023

# 2. Purpose and expected benefits

Under <u>Australia's AI Ethics Principles</u>, the use of AI should have a clearly defined and beneficial purpose that is consistent with human, societal and environmental wellbeing.

### 2.1 Problem definition

Use 100 words or less.

#### Clearly and concisely identify the problem you are trying to solve

The agency has an urgent and constant need for a supply of suitable APS3/4 entry level candidates to meet the demand of Australian citizens at any given time, as well as address natural attrition. As a result, we regularly advertise these roles which attract 5,000-10,000 applications.

We need a cost effective solution to assess candidates quickly and consistently, neither of which would occur should a human panel be required to assess this volume of applications.

# 2.2 Al use case purpose

Use 200 words or less.

Clearly and concisely describe the purpose of your use of AI, focusing on how it will address the problem you have identified

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## 2.3 Non-Al alternatives

Use 100 words or less.

#### Briefly outline non-Al alternatives that could address this problem

There are no-non Al alternatives that could consistently assess up to 10,000 applicants and create a readily available merit pool within a 6-8 week timeframe in a cost effective way.

# 2.4 Identifying stakeholders

Identify stakeholder groups that may be affected by the AI use case and briefly describe how they may be affected, whether positively or negatively. This will guide your consideration of expected benefits and potential risks in this assessment.

Consider holding a brainstorm or workshop to help identify affected stakeholders and how they may be affected. A discussion prompt is provided in the guidance document.

Stakeholder group	Briefly describe how they may be affected		
Services Australia customers	Not having a readily available pool of suitable candidates available to use at short notice will impact the services our customers receive – particularly in times of crisis.		
Agency staff	Agency will be unable to meet our customer's demand.		
	Adverse impact on staff mental health and workplace culture.		
	Higher workload and higher costs if the Vervoe tool is not used.		
Media / CPSU	A lengthy recruitment process if the Vervoe tool is not used.		
	Inconsistent assessment of candidates (if the Vervoe tool is not used) may result in an increase in candidates complaints escalating through the media/CPSU resulting in reputational damage for the Agency.		
Senior Executive	Not adequately utilising staffing budget may mean ASL staffing budgets are reduced.		
	Managing reputational damage as a fall out of long recruitment processes, resulting in staff pressures and increased wait times for customers.		
Candidates	May not understand how the Vervoe tool works which will cause concern and risk agency reputation. However this can be mitigated following careful review of our communication suite.		
National recruitment team	Higher workload/costs if the Vervoe tool is not used.		

# 2.5 Expected benefits

Considering the stakeholders identified in the previous question, identify the expected benefits of the AI use case. This should be supported by quantitative and/or qualitative analysis.

Qualitative analysis should consider whether there is an expected positive outcome and whether AI is a good fit to accomplish the relevant task, particularly compared to non-AI alternatives identified. Benefits may include gaining new insights or data.

Consult the guidance document for resources to assist you. Aim for 300 words or less.

#### What are the expected benefits of the AI use case?

Ability to meet federal government commitments to bolster staff numbers amid a backlog of claims.

For example, during July 2023-April 2024, the agency piloted an 'apply at anytime' recruitment drive, with the intention of having a readily available pool of suitable candidates who could be employed at anytime, across Australia, to fill ASP3 and APS4 entry level service delivery positions.

During this time, we received ran 13 recruitment processes which attracted over 72,000 applications. Using the Vervoe tool, the agency was able to complete each recruitment processes within a 6-8 week timeframe, and employed 5,000 new staff to deliver the Minister's commitments. This would not have been possible with a human panel.

Able to quickly meet the need for staffing during unexpected circumstances such as:

- 1. Minister announcements
- 2. Natural disasters
- 3. Pandemics

Candidate recruitment experience is enhanced as it is completed within an 6-8 week period.

It uses an assortment of mediums (multiple choice, free text, audio, video) making the tool an interactive and modern experience for the user.

Reduces unconscious bias.

# 3. Threshold assessment

Using the risk matrix, determine the severity of each of the risks in the table below, accounting for any risk mitigations and treatments. Provide a rationale and an explanation of relevant risk controls that are planned or in place. The Guidance document contains consequence and likelihood descriptors and other information to support the risk assessment.

The risk assessment should reflect the intended scope, function and risk controls of the AI use case. Keep the rationale for each risk rating clear and concise, aiming for no more than 200 words per risk.

Risk Matrix					
Likelihood/Consequence	Insignificant	Minor	Moderate	Major	Severe
Almost certain	Medium	Medium	High	High	High
Likely	Medium	Medium	Medium	High	High
Possible	Low	Medium	Medium	High	High
Unlikely	Low	Low	Medium	Medium	High
Rare	Low	Low	Low	Medium	Medium

What is the risk of the use of AI	Risk severity
1. Negatively affecting public accessibility or inclusivity of government	Low X Med □
services	High □

Rationale for risk rating and explanation of relevant risk controls:

As part of the application process, candidates are asked if they require reasonable adjustment to participate in the recruitment process. Where a candidate answers 'Yes', they are asked to provide details of the reasonable adjustment required.

In the job pack, a document containing information about the role and the recruitment process which is attached to the job advertisement, we include in two different sections, a request that candidates make contact as soon as possible should they require any reasonable adjustments.

Where a candidate is unable to access the Vervoe tool, our third-party recruitment provider will identify an alternate way for the candidate to complete the assessment. For example:

- Auslan interpreter for an applicant who is hearing impaired
- extra reading time during assessment activities for a person with learning difficulties
- accessible software for a person with vision impairment
- someone with unreliable home internet could attend a public library to complete the assessment.

Low X Med  $\square$ 

High □

Rationale for risk rating and explanation of relevant risk controls:

The following relates to the use of AI, however it is more a risk around human involvement – specifically how human's teach the AI.

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Finally, National Recruitment ensures as much as possible that the SMEs are diverse in terms of age, cultural background, work experience and gender.

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3. Perpetuating stereotyping or demeaning representations of individuals, communities or groups	Low X Med □ High □	
Rationale for risk rating and explanation of relevant risk controls:		
As above.		
4. Harming individuals, communities, groups, organisations or the	Low X Med □	
environment	High □	
Rationale for risk rating and explanation of relevant risk controls:		
As above.		
5. Compromising privacy due to the sensitivity, amount or source of	Low X Med□	
the data being used by an AI system  Rationale for risk rating and explanation of relevant risk controls:	High □	
We acknowledge there is a risk that candidate privacy may be compromised if privacy is breached, noting that the only data the Vervoe tool receives is candidate's first name, last name and email address, and their responses to the assessment questions.  Prior to commencing a job application, candidates must agree to the following privacy policy, which includes information about how their data is used:		
Services Australia - Privacy Policy		
We are the process of obtaining a Privacy Impact Assessment which will include recommendations that we will implement to mitigate privacy risks.		
We've also confirmed in discussion with Cyber Security that all data is hosted on Amazon Web Services Sydney and required protocols are put in place to store data secularly.		
6. Raising security concerns due to the sensitivity or classification of	Low X Med □	
the data being used by an AI system	High □	
Rationale for risk rating and explanation of relevant risk controls:		
As above.		
7. Raising security concerns due to the implementation, sourcing or characteristics of the AI system  Low X Med Characteristics of the AI system		

Rationale for risk rating and explanation of relevant risk controls:				
Not relevant as we don't implement the Vervoe tool.				
8. Influencing decision-making that affects individuals, communities, groups, organisations or the environment				
Rationale for risk rating and explanation of relevant risk controls:				
Decisions result in minor inconveniences or errors affecting the public, business operations or finances or slight environmental impacts.  All impacts reversible with prompt action.				
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Based on the collective scores, the Services Australia delegate decides on what score a candidate needs to receive in order to progress to the next stage of assessment.				
This decision is made on scores only – the candidate's details are not included in this decision making process.				
9. Posing a reputational risk or undermining public confidence in the government	Low □ Med X High □			
Rationale for risk rating and explanation of relevant risk controls:				
Machine learning may create an assumption that there is no human interaction/assessment or involvement however there is a diverse group of representatives who work with National Recruitment to design, test, optimise and teach the Vervoe tool each time it is used in a recruitment process.				
We believe this could be easily mitigated by updating appropriate communications (job pack, candidate emails) to clearly explaining in our various communication channels how the Vervoe tool works and how assessments are scored.				

## **Assessment contact officer recommendation**

If the assessment contact officer is satisfied that all risks in the threshold assessment are low, then they may recommend that a full assessment is not needed and that the agency accept the low risk.

If one or more risks are medium or above, then a full assessment must be completed unless you amend the AI use scope, function or risk controls such that the assessment contact officer is satisfied that all risks in the threshold assessment are low.

You may decide not to accept the risk and not proceed with the AI use case.

Recommendation	A full assessment [is / is not] necessary for this use case.	
Comments (optional)		
Name & position	Section 22 Section 22	Assistant Director, National Recruitment team  Director, National Recruitment team
Date		

# **Executive sponsor endorsement**

Endorsement	I have reviewed the recommendation, am satisfied by the supporting analysis and agree that a full assessment [is / is not] necessary for this use case.
Comments (optional)	
Name & position	Ben Bolt, National Manager Recruitment and Onboarding branch
Date	

# 4. Fairness

Under <u>Australia's AI Ethics Principles</u>, AI systems should throughout their lifecycle be inclusive and accessible and should not involve or result in unfair discrimination against individuals, communities or groups.

# 4.1 Defining fairness

Where appropriate, you should consult relevant domain experts, affected parties and stakeholders to determine how to contextualise fairness for your use of AI. Consider inclusion and accessibility. Consult the guidance document for prompts and resources to assist you.

document for prompts and resource	es to assist you.			
Do you have a clear definition of what constitutes a fair outcome in the context of your use of Al?				
Yes <b>X</b>	N/A □	No □		
opposed to using an 'off the she	aning Services Australia having to If' product. It learns how to asses y Services Australia representativ	s and score candidate		
delegate who determines the wh	assessed, scores (not personal in hat score candidates need to hav 4 levels. This is referred to as a be	e achieved to be found		
<b>4.2 Measuring fairness</b> Measuring fairness is an important step in identifying and mitigating fairness risks. A wide range of metrical available to address various concepts of fairness. Consult the guidance document for resources to assist your statement for resources to assist your statement for resources to assist your statement for resources.				
Measuring fairness is an important	step in identifying and mitigating f			
Measuring fairness is an important available to address various concep	step in identifying and mitigating f	document for resources to assist y		
Measuring fairness is an important available to address various concep	step in identifying and mitigating f ots of fairness. Consult the guidance	document for resources to assist y		

# 5. Reliability and Safety

Under <u>Australia's AI Ethics Principles</u>, AI systems should throughout their lifecycle reliably operate in accordance with their intended purpose.

# 5.1 Data suitability

Consider data quality and factors such as accuracy, timeliness, completeness, consistency, lineage, provenance and volume.

If your AI system requires the input can you explain why the chosen da		ining or evaluating an Al model,
Yes <b>X</b>	N/A □	No □
The data used to train the Vervoe assessed against.	e tool aligns with the capabilities	that candidates are being
Services Australia representative candidates' capability against th		ed responses to assess
Section 470	3	
A Services Australia delegate rev relevancy to the advertised role.	riews and endorses the question	s and responses to ensure
Further information can be found	d at <b>section 1.1</b> .	
5.2 Indigenous data	l	
Consider whether your use of Indige beople, and the forthcoming <u>Frame</u> data in guidance material.	enous data and AI outputs is consis	
If your AI system uses Indigenous have you ensured that your AI use Indigenous Data (expected in 2024	case is consistent with the Frame	
Yes □	N/A X	No □
There is no use of Indigenous dat	ta with the Vervoe tool.	

**5.3 Suitability of procured Al model**May include multiple models or a class of models. Includes using open-source models, application programming

This model requires input from the user to train it to understand what the scale of bad to good answers look like for their specific use case. This method uses a model called "iterative", where a user grades a set of candidate responses to individual questions by giving them a score of 0-10.    Compare	terfaces (APIs) or otherwise sour	cing or adapting models. Factors to	consider are outlined in Guidance.
This model requires input from the user to train it to understand what the scale of bad to good answers look like for their specific use case. This method uses a model called "iterative", where a user grades a set of candidate responses to individual questions by giving them a score of 0-10.    Continue	If you are procuring an AI model,	can you explain its suitability for yo	our use case?
Putiline any areas of concern in results from testing. If testing is yet to occur, outline elements to be considerated by the model's accuracy).  Has the AI system been tested sufficiently and are you satisfied with its reliability and safety for the context of your use case?  Yes X  N/A   No   The Vervoe tool has been used by the agency since 2022. Each time it's used in a recruitment process, it's optimised for that process only.  Following the completion of any recruitment process where the Vervoe tool is used, National Recruitment review lessons learned and incorporate relevant findings in future processes.  5.5 Pilot  Fanswering 'yes', explain what you have learned or hope to learn in relation to reliability and safety and pplicable, outline how you adjusted the use of AI.  Have you conducted, or will you conduct, a pilot of your use case before deploying?  Yes   N/A X  No   No   No   No   No   No   No   N	Yes <b>X</b>	N/A □	No □
answers look like for their specific use case. This method uses a model called "iterative", where a user grades a set of candidate responses to individual questions by giving them a score of 0-10.    Continued on the protection of the process only.    Protection of the process of the process of the protection of the process of the proces	We use the preferences model		
This variation in responses helps the model quickly identify and plug the gaps in between the potential score ranges to accurately grade all candidates with your preferences in mind.  Section 47G  5.4 Testing  Sutline any areas of concern in results from testing. If testing is yet to occur, outline elements to be considered by the model's accuracy).  Has the AI system been tested sufficiently and are you satisfied with its reliability and safety for the context of your use case?  Yes X  N/A  No  The Vervoe tool has been used by the agency since 2022. Each time it's used in a recruitment process, it's optimised for that process only.  Following the completion of any recruitment process where the Vervoe tool is used, National Recruitment review lessons learned and incorporate relevant findings in future processes.  5.5 Pilot  f answering 'yes', explain what you have learned or hope to learn in relation to reliability and safety and pplicable, outline how you adjusted the use of AI.  Have you conducted, or will you conduct, a pilot of your use case before deploying?  Yes	answers look like for their spec a user grades a set of candidate	ific use case. This method uses a l	model called "iterative", where
Dection 47G  5.4 Testing  Dutline any areas of concern in results from testing. If testing is yet to occur, outline elements to be constituted in testing plan (for example, the model's accuracy).  Has the AI system been tested sufficiently and are you satisfied with its reliability and safety for the context of your use case?  Yes X  N/A   No   The Vervoe tool has been used by the agency since 2022. Each time it's used in a recruitment process, it's optimised for that process only.  Following the completion of any recruitment process where the Vervoe tool is used, National Recruitment review lessons learned and incorporate relevant findings in future processes.  5.5 Pilot  Tanswering 'yes', explain what you have learned or hope to learn in relation to reliability and safety and pplicable, outline how you adjusted the use of AI.  Have you conducted, or will you conduct, a pilot of your use case before deploying?  Yes   N/A X  No   No   No   No   No   No   No   N	Section	n 470	)
Outline any areas of concern in results from testing. If testing is yet to occur, outline elements to be considerated by the model's accuracy).  Has the AI system been tested sufficiently and are you satisfied with its reliability and safety for the context of your use case?  Yes X  N/A   No   The Vervoe tool has been used by the agency since 2022. Each time it's used in a recruitment process, it's optimised for that process only.  Following the completion of any recruitment process where the Vervoe tool is used, National Recruitment review lessons learned and incorporate relevant findings in future processes.  5.5 Pilot  f answering 'yes', explain what you have learned or hope to learn in relation to reliability and safety and pplicable, outline how you adjusted the use of AI.  Have you conducted, or will you conduct, a pilot of your use case before deploying?	potential score ranges to accur	ately grade all candidates with yo	
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The Vervoe tool has been used by the agency since 2022. Each time it's used in a recruitment process, it's optimised for that process only.  Following the completion of any recruitment process where the Vervoe tool is used, National Recruitment review lessons learned and incorporate relevant findings in future processes.  5.5 Pilot  f answering 'yes', explain what you have learned or hope to learn in relation to reliability and safety and applicable, outline how you adjusted the use of AI.  Have you conducted, or will you conduct, a pilot of your use case before deploying?  Yes   N/A X  No   No		i i	its reliability and safety for the
Following the completion of any recruitment process where the Vervoe tool is used, National Recruitment review lessons learned and incorporate relevant findings in future processes.  5.5 Pilot  f answering 'yes', explain what you have learned or hope to learn in relation to reliability and safety and applicable, outline how you adjusted the use of AI.  Have you conducted, or will you conduct, a pilot of your use case before deploying?  Yes   N/A X  No   No	Yes <b>X</b>	N/A □	No □
A Recruitment review lessons learned and incorporate relevant findings in future processes.  5.5 Pilot  5.5 Pilot  6 answering 'yes', explain what you have learned or hope to learn in relation to reliability and safety and pplicable, outline how you adjusted the use of Al.  Have you conducted, or will you conduct, a pilot of your use case before deploying?  Yes   N/A X  No			ne it's used in a recruitment
f answering 'yes', explain what you have learned or hope to learn in relation to reliability and safety and applicable, outline how you adjusted the use of AI.  Have you conducted, or will you conduct, a pilot of your use case before deploying?  Yes  N/A X No		·	
Have you conducted, or will you conduct, a pilot of your use case before deploying?  Yes □ N/A X No □		•	elation to reliability and safety and
			ore deploying?
The Veryon tool has been used by the egency since 2022	Yes □	N/A <b>X</b>	No □
THE VELVUE LUULIIAS DEEH USEU DV LIIE AREHUV SIIICE ZUZZ.	The Vervoe tool has been used	by the agency since 2022.	

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Have you established a plan to monitor and evaluate the performance of your Al system?

Yes X

N/A □

No □

Refer to sections 1.3 and 1.4.

## 5.7 Preparedness to intervene or disengage

See guidance document for resources to assist you in establishing appropriate processes.

Have you established clear processes to intervene or safely disengage the AI system if stakeholders raise valid concerns with insights or decisions or an unresolvable issue is identified?

Yes X N/ALI NOLI
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To date, we have not identified any significant concerns. Minor concerns have been raised and addressed at the time.

Should significant issues be identified we would disengage with Vervoe and undertake a recruitment exercise using different assessment methods and tools.

# 6. Privacy protection and security

Under <u>Australia's AI Ethics Principles</u>, AI systems should throughout their lifecycle respect and uphold privacy rights and data protection, and ensure data security.

# 6.1 Minimise and protect personal information

See auidance on data minimisation and privacy enhancina technologies.

Are you satisfied that any collection, use or disclosure of personal information is necessary, reasonable and proportionate for your Al use case?					
Yes <b>X</b>	Yes X N/A □ No □				
Aside from first name, last nam candidate's personal information	ne and email address, the Vervoon.	e tool doesn't receive a			
Further information can be found under <b>section 3, risk 5</b> .					

# **6.2 Privacy assessment**

Has a Privacy Threshold Assessm	ent or Privacy Impact Assessmen	t been undertaken?
Yes <b>X</b>	N/A □	No □
Privacy Threshold Assessment – Privacy Impact Assessment – Un	-	
<b>6.3 Authority to opera</b> Engage with your agency's IT Securi  Such as Engaging with AI from the  Has the AI system been authorised	ty Adviser and consider the latest . Australian Signals Directorate).	
requirements in PSPF Policy 11: R  Yes □	obust ICT systems?	No X
We've engaged with the following		NO A
Registered Assessor's Program ( was evident that there was misur shared etc the only concern raise information in their assessment i  Recommendations 1. Only allow for multiple ch	nderstanding and after further ex ed was the potential that candid	planation of the process, data ates could include sensitive llowed.
<ul><li>services Australia do</li><li>they're leaving a gove</li></ul>	r personal or sensitive informatio	rmation they enter/submit
Transcript - CPE-4549 CYBER SEC  Fraud Control and Investigation several questions were asked reg		

# 7. Transparency and explainability

Under <u>Australia's AI Ethics Principles</u>, there should be transparency and responsible disclosure so people can understand when they are being significantly impacted by AI and can find out when an AI system is engaging with them.

#### 7.1 Consultation

Refer to the list of stakeholders identified in section 2. Seek out community representatives with the appropriate skills, knowledge or experience to engage with AI ethics issues. Consult the guidance document for prompts and resources to assist you.

resources to assist you.	representing all relevant communi	tion or groups that may be		
Have you consulted stakeholders representing all relevant communities or groups that may be significantly affected throughout the lifecycle of the AI use case?				
Yes <b>X</b>	N/A □	No □		
	n in the job pack and email notific trengthened depending on the rec nt.			
The following business areas/re relevant stakeholders:	presentatives have been engaged	l and documents provided to all		
2a. NM approved 5 DataTEST Augu Privacy Threshold As 2024 final.xlsm	st 4c. DTEC Vervoe 7. Vervoe and and Criteria - Data T Criteria Data Ma			
Vervoe Vervoe Subprocessor-List.d Service-Level-Agree	er			
Data strategy and governance – Section 22  Advised we were required to complete a Data Management Plan, which has been completed and led to connecting with Legal to do a Privacy Threshold Assessment (completed) and Privacy Impact Assessment (in progress).				
Automation and Architecture -	Section 22			
Outcome: Advised we need to d	complete this Assurance Plan (in p	orogress).		
Digital Delivery and Privacy Le Outcome: - Engaged an external law	gal – Section 22 firm to complete the Impact Asse	essment (in progress)		
<b>Public Law Advice Request Form as per Public Law Legal Advice requirements</b> – This form was not required to be complete as legal reached out directly to us seeking advice.				
Cyber Capabilities Section 4	7E	Section 22		
Outcome: Refer to section 6.3.				

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Fraud Control and Investigations Division – Section 47E	, Section 22
Outcome: Refer to section 6.3.	

# 7.2 Public visibility

See Guidance document for advice on appropriate transparency mechanisms, information to include and factors to consider in deciding to publish or not publish AI use information.

Will appropriate information (such as the scope and goals) about the use of AI be made publicly available?				
Yes <b>X</b>	N/A □	No □		
All information will be made ava	ilable on request unless commer	cial in confidence.		
The National recruitment is transparent in the use of recruitment tools. Candidates can find information in the job pack and email notifications.				
We will implement the recommendations from Cyber Capabilities (section 6.3).				
Information is also publicly available on the Vervoe website:				
Recruitment Platform & Hiring Solution   Skills Based Screening				

# 7.3 Maintain appropriate documentation and records

Ensure you comply with requirements for maintaining reliable records of decisions, testing and the information and data assets used in an AI system. This is important to enable internal and external scrutiny, continuity of knowledge and accountability.

Have you ensured that appropriate documentation and records will be maintained throughout the lifecycle of the AI use case?				
Yes X	N/A □	No □		
Candidate data and documentation relating to each individual selection process (including assessment outcomes and scores) is stored within Hire Road for up to 7 years.				
<b>7.4 Disclosing Al inte</b> Consider members of the public or that may rely on its outputs.	-	ract with the system or decision make		
Will people directly interacting wi interaction or that they are relying	ith the AI system or relying on its or g on AI-generated output? How? -	utputs be made aware of the		
Yes <b>X</b>	N/A □	No □		
All information will be made ava	ailable on request unless commer	rcial in confidence.		
The National recruitment is tran information in the job pack and	sparent in the use of recruitment email notifications.	tools. Candidates can find		
We are in the process of organising a privacy impact assessment which will come with recommendations on the use of AI from a privacy perspective which will be implemented where appropriate.				
7.5 Offer appropriate explanations  If your AI system will materially influence decision-making by or about individuals, groups, organisations or communities, will your AI system allow for appropriate explanation of the factors leading to AI-generated decisions, recommendations or insights?				
Yes <b>X</b>	N/A □	No □		
The Vervoe tool assesses candi representatives.	date responses the way it is taugh	nt by the Services Australia		
	onses as excellent, good and poor enchmark based on these scores			
Further information can be found under <b>section 4.1.</b>				

# 8. Contestability

Under <u>Australia's AI Ethics Principles</u>, when an AI system significantly impacts a person, community, group or environment, there should be a timely process to allow people to challenge the use or outcomes of the AI system.

# 8.1 Notification of AI affecting rights

See Guidance document for help interpreting 'administrative action', 'materially influenced' and 'legal or similarly significant effect' as well as recommendations for notification content.

	tions or communities be notified if a ct on their rights was materially influ	
Yes <b>X</b>	N/A □	No □
To date, no issues have arisen.		
Administrative law is the body of logovernment administrative action administrative action, ensure that review process or an effective way	nistrative actions influ nw that regulates government admi is a key component of access to just no person could lose a right, priviled to challenge an AI generated or information	nistrative action. Access to review ice. Consistent with best practice in the or entitlement without access to formed decision.
Yes <b>X</b>	N/A □	No □
to the Merit Protection Commis	v service employees who have app sioner to have certain promotion o a defect in the recruitment proces.	decisions reviewed.

# 9. Accountability

Under <u>Australia's AI Ethics Principles</u>, those responsible for the different phases of the AI system lifecycle should be identifiable and accountable for the outcomes of the AI systems, and human oversight of AI systems should be enabled.

## 9.1 Establishing responsibilities

Where feasible, it is recommended that these three roles not all be held by the same person. The responsible officers should be appropriately senior, skilled, and qualified.

Who is responsible for:		
use of AI insights and decisions	The Vervoe team	
monitoring the performance of the AI system	Section 22 recruitment	- National
	Section 22	
	The Vervoe team	
data governance	Section 22	

### 9.2 Training of AI system operators

With all automated systems, there is always the risk of overreliance on results. It is important that the operators of the system, including any person who exercises judgment over the use of insights, or responses to alerts, are appropriately trained on the use of the AI system. Training should be sufficient to understand how to appropriately use the AI system, and to monitor and critically evaluate outcomes.

is there a process in place to ensure operators of the Al system are sufficiently skilled and trained?			
Yes <b>X</b>	N/A □	No □	
The Services Australia representatives undertake multiple training sessions in the use of the Vervoe tool. These sessions are initially run by Vervoe, followed by National Recruitment. Clear guidelines are set out in terms of how to assess candidates within the Vervoe tool.			
Depending on the size of the recruitment process, representatives may assess responses as a group initially, and then assess on their own, followed by moderation with the other representatives.			
Other times, the representative	s may teach the Vervoe tool as a g	roup until it's been optimised.	

# 10. Human-centred values

Under <u>Australia's AI Ethics Principles</u>, AI systems should throughout their lifecycle respect human rights, diversity and the autonomy of individuals.

## 10.1 Incorporating diversity

Consider how you have incorporated diversity of perspective through the lifecycle of your AI use case – for example, through the choice of data, composition of development and deployment teams and the stakeholder and user groups to choose to consult.

Are you satisfied that you have incorporated diversity and people with appropriately diverse skills, experience and backgrounds throughout the lifecycle of your AI use case?			
Yes X	N/A □	No 🗆	
includes RecruitAbility measure	candidates all have equal opportu es and reasonable adjustment arra endant on their individual requirem	angements that candidates can	
A diverse group of representativ females and a members of the o	res are involved in the optimisatior diversity and inclusion team.	n process including males,	
approach will enable a more considerate Have you consulted an appropriate	nis question after completing previou dered assessment of the human righ te source of legal advice or otherwis	nts implications of your AI use case.	
and the use of data align with hur			
Yes <b>X</b>	N/A □	No 🗆	
Better Hiring Diversity  GDPR COMPLIANT  NYC Bias Audit  Verified  Holistic Al			

# 11. Internal review and next steps

# 11.1 Legal review of Al use case

This section must be completed by a qualified legal adviser. Ensure any supporting legal advice is available for the remaining review steps. Repeat this step if there are significant changes.

I [am/am not] satisfied that the AI use case and the use of data meet legal requirements.

Legal review outcome	I [ am / am not ] satisfied that the AI use case and the use of data meet legal requirements.
Comments (optional)	
Name & position of legal adviser	
Date	

## 11.2 Risk summary table

In the table below, list any risks identified in section 3 (the threshold assessment) or subsequently as having a risk severity of 'medium' or 'high'. Also list any instances where you have answered 'no' in any of the questions in sections 4-10.

As you proceed through internal review (section 11.3) and, if applicable, external review (section 11.4), list any agreed risk treatments and assess residual risk using the risk matrix in section 3.

Risk summary table		
Risk	Risk treatments	Residual risk
6.3 - Authority to operate not being obtained from all relevant areas	Conduct large scale human- based assessment activities	Delay in recruitment processed and significant increase in resources

#### 11.3 Internal review of Al use case

An internal agency governance body designated by your agency's Accountable Authority must review the assessment and the risks outlined in the risk summary table.

The governance body may decide to accept any 'medium' risks, to recommend risk treatments, or decide not to accept the risk and recommend not proceeding with the AI use case.

List recommendations of your agency governance body below.

Recommendations of internal agency governance body	

## 11.4 External review of Al use case

If, following internal review (section 11.3), there are any residual risks with a 'high' risk rating, consider whether the AI use case and this assessment would benefit from external review.

If an external review recommends further risk treatments or adjustments to the use case, your agency must consider these recommendations, decide which to implement, and whether to accept any residual risk and proceed with the use case.

If applicable, list any recommendations arising from external review below and record the agency response to these recommendations.

Recommendations from external review and agency response		

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